

KEY FIGURES AND MAIN EVENTS OF THE PAST 10 YEARS

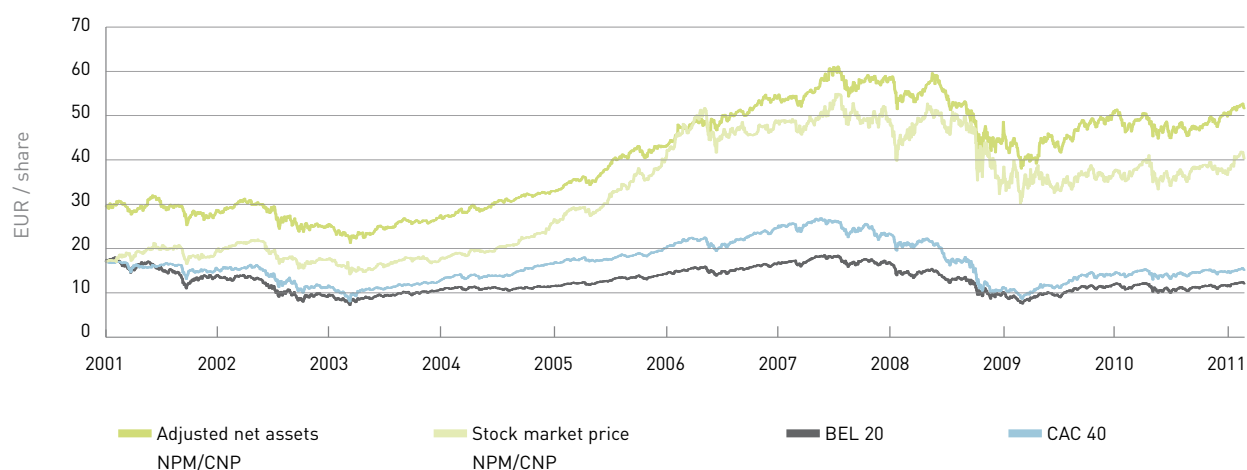
Value

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Adjusted net assets (EUR million)	3,452	2,999	3,292	3,965	4,909	6,194	6,758	4,910	5,567	5,403
Annual TPS ⁽¹⁾	-2.5%	-11.3%	11.9%	22.5%	33.1%	27.6%	10.3%	-25.5%	17.0%	0.5%
Number of shares (,000)	120,000	120,000	120,000	120,000	113,180	113,180	113,180	112,200	110,000	108,000
Adjusted net assets per share (EUR)	28.76	25.00	27.43	33.05	43.38	54.73	59.71	43.76	50.61	50.03
Annual TPS ⁽¹⁾ per share (adjusted net assets)	-2.5%	-11.3%	11.9%	22.5%	33.1%	27.6%	10.3%	-25.5%	17.4%	0.5%
Stock market price (highest)	21.30	22.17	18.28	26.27	40.53	51.98	55.00	53.00	39.86	41.08
(lowest)	15.17	15.33	14.17	17.50	25.45	40.33	45.02	31.68	30.20	33.34
(close)	19.73	17.67	17.50	26.00	40.38	48.86	49.23	34.81	37.20	36.60
Annual TPS ⁽¹⁾ per share (stock market price)	17.1%	-7.9%	2.1%	52.8%	57.8%	22.6%	2.1%	-27.8%	9.1%	6.3%

⁽¹⁾ TPS = Total Performance for Shareholders, taking into account dividends and changes in the adjusted net assets or in stock market price.

EVOLUTION OVER THE LAST 10 YEARS

(Base = stock market price at 02/01/2001)



Results

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Restricted consolidated profit (EUR million)										
operating profit	85.0	77.1	92.7	94.7	123.7	135.3	167.8	181.3	179.6	186.4
net profit	108.2	99.9	125.1	157.2	464.6	417.9	327.7	65.9	161.8	221.7
Average number of shares (,000)	120,000	120,000	120,000	120,000	119,570	113,180	113,180	112,200	110,000	108,000
Consolidated profit per share (EUR)										
operating profit	0.71	0.64	0.77	0.79	1.03	1.19	1.48	1.62	1.63	1.73
net profit	0.90	0.83	1.04	1.31	3.89	3.69	2.89	0.59	1.47	2.05
Consolidated data (IFRS) (EUR million)										
operating profit (group share)			137.9	161.8	243.5	321.2	303.7	263.4	285.6	229.4
net profit (group share)			212.3	298.8	600.6	912.4	449.8	-174.4	296.5	241.8
Average diluted number of shares (,000)			115,896	109,896	110,893	111,568	110,994	108,079	107,550	105,522
Diluted earnings per share (IFRS) (EUR)										
operating profit			1.19	1.47	2.2	2.88	2.74	2.44	2.66	2.17
net profit			1.83	2.72	5.42	8.18	4.05	-1.61	2.76	2.29
Dividend (EUR)										
gross dividend per share	0.51	0.54	0.57	0.6	0.64	0.68	0.73	0.78	0.835	0.895 ⁽¹⁾

[1] Subject to approval by the annual general meeting of shareholders. Furthermore, an extraordinary general meeting was convened on 3 March 2011 to be held on 28 March 2011, for the purpose of postponing the date of the annual general meeting to the fourth Thursday in June every year, i.e. 23 June in 2011.