

MAJOR SHAREHOLDINGS

This table, which gives the situation on 31 December 2000, is regularly updated on the NPM/CNP Internet site (www.cnp.be).

SHAREHOLDINGS OF	CNP	PARJOINTCO ⁽¹⁾	PARGESA	GBL	ELECTRAFINA	transitive holding ⁽²⁾	page
IN							
PARGESA Group							
PARGESA		53.9%				24.1%	37
GBL			54.6%			13.2%	38
ELECTRAFINA				82.8%		10.9%	39
RTL GROUP				9.4% ⁽³⁾	20.5%	3.5%	40
SUEZ LYONNAISE DES EAUX					7.3% ⁽⁴⁾	0.8%	41
IMERYS			27.5%	25.9%		10.0%	42
TOTALFINAELF					3.2%	0.3%	43
Value investing							
TOTALFINAELF	1.1% ⁽⁵⁾					1.1%	45
FCC	10.0%					10.0%	46
Private equity							
DISTRIPAR	100.0%					100.0%	48
FEM (ENTREMONT)	75.0%					75.0%	50
INVEPARCO (SAINT LOUIS SUCRE).....	49.0%					49.0%	51
SLOANE PROJECT (JOSEPH)	55.0%					55.0%	52
TRANSCOR	80.0%					80.0%	53
IJSBOERKE	100.0%					100.0%	54
EDITIONS DUPUIS	97.6% ⁽⁶⁾					97.6%	55
ACP	28.3%					28.3%	56
HELIO CHARLEROI	50.0%					50.0%	57
INTERWAFFLES	50.0%					50.0%	58
VIVENTURES	n. a.					n. a.	59
INNO.COM	40.0%					40.0%	59
MTM (METRO)	33.3%					33.3%	59

(1) PARJOINTCO is 50% owned by the AGESCA NEDERLAND-NFA Group, an 89.5% subsidiary of NPM/CNP.

(2) Transitive holding including NPM/CNP's share through the controlling holdings within the PARGESA/GBL/ELECTRAFINA Group.

(3) Anticipating the exercise of options covering 2.8% of the capital.

(4) Of which 1.0% is the object of a purchase option.

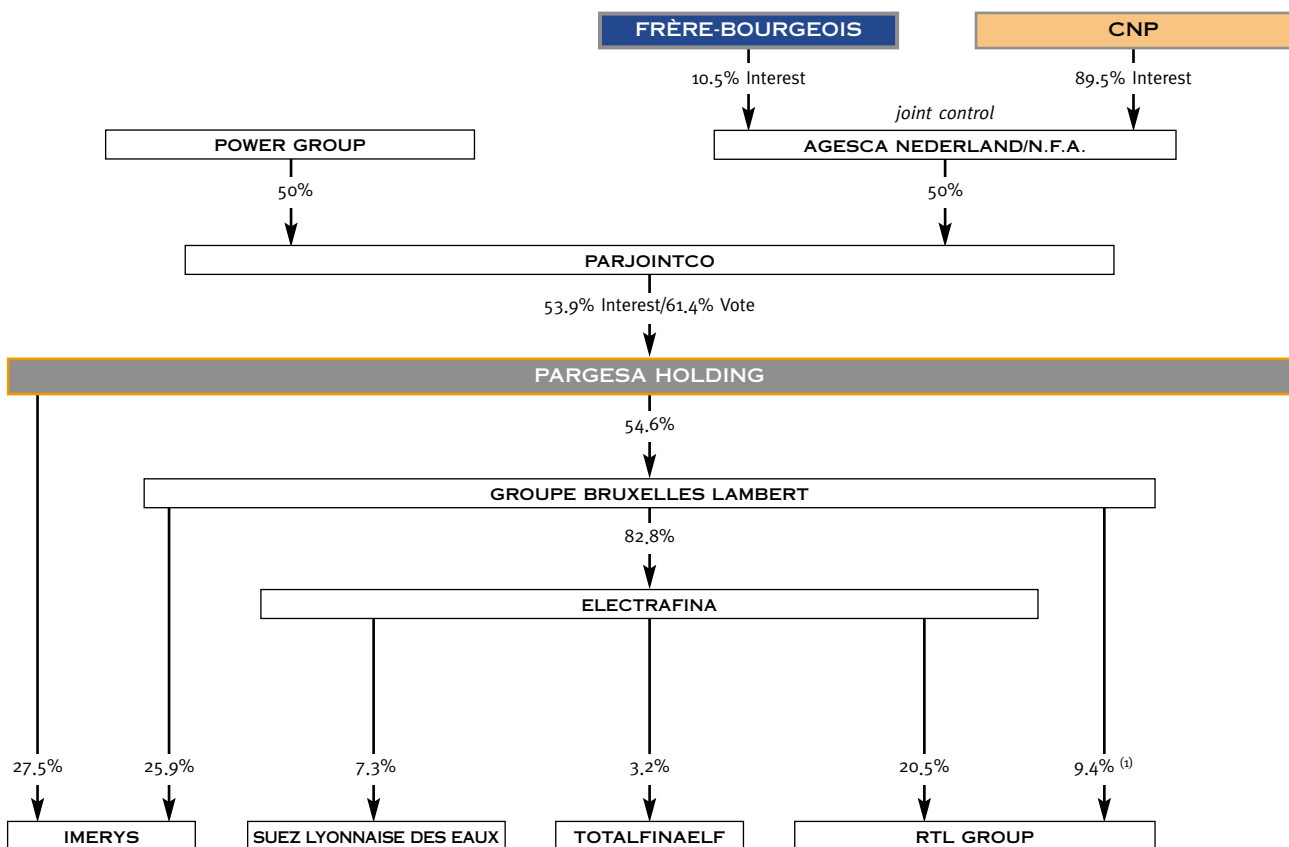
(5) Of which 0.3% is the object of a purchase option.

(6) Potentially 100%.

PARGESA HOLDING S.A., the Swiss registered company which is the parent company of the PARGESA Group, has a portfolio of industrial holdings in Europe, held either directly or indirectly through GBL and its subsidiaries.

PARGESA

www.pargesa.ch



note: the percentage mentioned concern long-term investments.
(i) including 2.8% under option.

During the course of the financial year, PARGESA increased its stake in GBL from 49.3% to 54.6% (54.3% consolidated), and brought its controlling interest in ORIOR HOLDING up to 100%, following a public offering launched in spring for the 15% of the shares held by the public.

Consolidated net profit for the year under review stood at CHF 424.6 million, as against CHF 1 086.4 million for the previous year, which had been exceptionally high, due largely to the capital gains realised on the contribution of PETROFINA to TOTAL. The Board of Directors will propose

to the Annual General Meeting the payment of a dividend of CHF 75 per share, as against CHF 74 for the 1999 financial year. At 31 december 2000, the stock market price of the PARGESA share stood at CHF 3,150, i.e. a discount of 41% to the estimated value (CHF 5,331).

KEY CONSOLIDATED FIGURES (CHF MILLION)

CONTRIBUTION TO:

	RESTRICTED CONSOLIDATION		CONSOLIDATION (TRANSITIVE)	
	Mio EUR	EUR/share	Mio EUR	EUR/share
2000 operating result	19.2	0.95	-	-
Estimated value on 31.12.2000	1,412.6	70.63	-	-

	1998	1999	2000
Equity capital	3,975	5,053	5,096
Net result (Group share)	846	1,086	425
Net result/share (CHF)	508.9	650.9	253.9
Gross dividend/share (CHF)	73.0	74.0	75.0
Estimated value/share (CHF)	3,376	4,726	5,331

GBL is a holding company with a portfolio of shareholdings focused on a small number of leading companies, diversified by sector, through which it is able to play its role of professional shareholder. The GBL portfolio consists chiefly of strategic shareholdings in RTL GROUP, TOTALFINAELF, SUEZ LYONNAISE DES EAUX and IMERYS, held either directly or through its subsidiary ELECTRAFINA.

GBL

www.gbl.be

During the year 2000, the Group supported the creation of the RTL GROUP, which arose from the merger of AUDIOFINA, CLT-UFA and PEARSON TELEVISION and is jointly controlled by the BERTELSMANN and GBL/ELECTRAFINA groups, with stakes of 37% and 30% respectively. The GBL shareholding figure takes into account the disposal of 3.5 million RTL GROUP shares during the financial year, as well as the options on the company exercised or still to be exercised against BNP PARIBAS.

At the beginning of February 2001, GBL and its subsidiaries concluded a draft agreement with the BERTELSMANN Group, under which GBL is to exchange its 30% stake in the RTL GROUP for a



25.1% interest in BERTELSMANN, one of the world's leading media groups. During the course of this financial year, GBL also bought back 2.8% of its own

shares and continued the gradual strengthening of its holding in ELECTRAFINA, raising its interest in this subsidiary to 82.8%, as compared with 80.1% a year earlier. In addition, GBL increased its stake in RHODIA to 5.5%.

For the 2000 financial year, the consolidated profit of GBL (Group share) stood at EUR 515 million, as compared with EUR 1,278 million the previous year, under the influence of major capital gains.

At the end of December 2000, the estimated value of the GBL share stood at EUR 410. At the same date, the stock market price was EUR 253, representing a discount of 38.3%

KEY CONSOLIDATED FIGURES (EUR MILLION)

	1998	1999	2000
Equity capital	3,600	4,887	6,231
Net result (Group share)	882	1,278	515
Net result / share (EUR)	36.30	52.32	21.07
Gross dividend / share (EUR)	5.35	5.50	6.00
Estimated value / share (EUR)	239.6	342.2	410.0

ELECTRAFINA has major interests in the oil sector with TOTALFINAELF, in the public services sector with SUEZ LYONNAISE DES EAUX and, finally, in the audiovisual sector with RTL GROUP.

ELECTRAFINA

Apart from the substantial operations conducted jointly with GBL in the audiovisual sector, the 2000 financial year was also marked for ELECTRAFINA by the continued disposal of its small shareholdings in a number of oil companies. In this context, ELECTRAFINA sold its Canadian oil subsidiary, COMETRA ENERGY (CANADA), to the listed American group, VINTAGE PETROLEUM INC., for a sum of CAD 71 million.

In addition, ELECTRAFINA undertook to contribute its 7.3% stake in LASMO in the counterbid launched by ENI for the oil group in December 2000. This operation valued the ELECTRAFINA interest in LASMO at some EUR 320 million.

During the year 2000, ELECTRAFINA also took advantage of market opportunities to dispose of a limited number of shares from its portfolio, namely 0.5 million RTL GROUP shares, 0.8 mil-

lion TOTALFINAELF shares and 2 million SUEZ LYONNAISE DES EAUX shares. The aim of these disposals has been to increase the Group's liquidity and scope for financial manoeuvre. They do not have any impact on the nature of ELECTRAFINA's relations with the companies concerned.

Similarly, during the 3rd quarter of 2000, ELECTRAFINA took advantage of market opportunities to proceed with a private placement of convertible bonds relating to 2 million shares in SUEZ LYONNAISE DES EAUX for a sum of EUR 418 million. The bonds mature in August 2004 at latest.

These operations had an effect on ELECTRAFINA's results for the year 2000, which closed with a consolidated profit (Group share) standing at EUR 340 million, as compared with EUR 1 540 million in 1999.

At the end of December 2000, the esti-



ated value of the ELECTRAFINA share stood at EUR 251.6, up by 21.5% since the beginning of the year. At the same date, the stock market price was EUR 155, representing a discount of 38.4%.

KEY CONSOLIDATED FIGURES (EUR MILLION)

	1998	1999	2000
Equity capital	3,285	4,836	6,003
Net result (Group share)	135	1,540	340
Net result / share (EUR)	3.59	38.78	8.55
Gross dividend / share (EUR)	3.59	3.60	3.60
Estimated value / share (EUR)	153.2	207.0	251.6

RTL GROUP, jointly controlled by GBL/ELECTRAFINA and the BERTELSMANN Group, is Europe's leading radio, television and production group, as well as a major player in the Net-economy.

RTL GROUP

www.rtlgroup.com



The year 2000 has seen the emergence of RTL GROUP as the result of the merger of AUDIOFINA, CLT-UFA and PEARSON TV. GBL/ELECTRAFINA holds a 30% stake in RTL GROUP, alongside two other shareholders, BERTELSMANN/WAZ (37%) and PEARSON PLC (22%), while 11% is held publicly. RTL GROUP was listed on the London Stock Exchange on 26 July 2000, in addition to existing listings in Brussels and Luxembourg.

Thanks to this merger, and following the disposal of a 45%-stake in the German pay-TV channel PREMIERE in 1999 (completed at year-end 2000 by the sale of the remaining 5%), CLT-UFA aimed to enlarge its scope by increasing its holding in existing free-TV channels, expand-

ing in the content business and entering new territories. PEARSON TV's assets allowed the Group to gain a majority stake in CHANNEL 5, to broaden its position in the content sector with the acquisition of TV production companies on a world-wide scale and to enter the Southern European market through the Spanish TV chain, ANTENA 3.

RTL GROUP activities are now based on four pillars: TV, Content, Radio and New Media.

2000 was an excellent year for the Group. With further growth in advertising expenditure, the established TV channels increased their profitability and newly launched channels reached break-even. The development of the "family concept" in each market used cross-media promotion to benefit the vertical integration between content, broadcasting and the Internet. This has proved highly successful in Germany, France, Belgium and the Netherlands. Pursuing its strategy of gaining control up to the limits allowed by local regulation, RTL GROUP further consolidated its position in France (now owning 42.3 % of M6, France's number 2 TV channel), in Germany (where it increased its stake in VOX to 99.7% and in RTL TELEVISION to 100%), in the Netherlands (with the acquisition of the remaining 35% stake in HOLLAND MEDIA GROEP -

RTL 4, RTL 5 NIEUWS & WEER and VERONICA), in the U.K. (where the merger with PEARSON TV increased its stake in CHANNEL 5 to 65%). Most TV channels improved their performance compared with 1999 and RTL KLUB in Hungary was profitable for the first time. However, the situation of RTL 7 in Poland remains difficult.

RTL GROUP took a step towards developing its potential in Southern Europe through the successful TV channel ANTENA 3, of which it now holds 17%. PEARSON TV, which now comprises the content division of RTL Group, has over 160 shows in production and runs production companies in 35 countries. The company's library of formats includes Family Feud, Greed, and The Price is Right.

New Media, the Group's fourth pillar, also benefited from the merger, exploiting the synergies between Internet, TV and radio on different markets. With 85 branded websites throughout Europe, RTL GROUP is one of the leading European online players and has created the first pan-European webvertising agency, IP WEB NET.

Early in February 2001, GBL/ELECTRAFINA concluded an agreement to contribute its 30% holding in RTL GROUP in exchange for a 25.1% stake in the BERTELSMANN Group.

CONTRIBUTION TO:

	RESTRICTED CONSOLIDATION		CONSOLIDATION (TRANSITIVE)	
	Mio EUR	EUR/share	Mio EUR	EUR/share
2000 operating result	-	-	6.0	0.29
Estimated value on 31.12.2000	-	-	460.8	23.04

KEY CONSOLIDATED FIGURES (EUR MILLION)

	1998	1999	2000
Equity capital	n.a.	n.a.	7,254
Turnover	n.a.	n.a.	2,854
Net result (Group share)	n.a.	n.a.	77
Dividend/share (EUR)	0.62 ⁽¹⁾	0.75 ⁽¹⁾	0.85

(1) AUDIOFINA dividend

SUEZ LYONNAISE DES EAUX is an industrial services group which occupies a key position, at world or national level, in the following four business areas: Energy, Water, Waste Services and Communications. The Group is the No. 1 independent electricity producer in Europe, the world No. 1 in water management, treatment and engineering, the world No. 1 in waste management and France's No. 1 cable operator.

SUEZ LYONNAISE DES EAUX

www.suez.fr

For the Group, the financial year 2000 was marked by the following:

- the finalisation of the refocusing on its core business areas
- the continuation of the restructuring of its Water and Energy activities
- the acceleration of its international development, foreign sales now representing nearly 50% of turnover, thanks to the Group's growth policy and commercial success.

ENERGY

The restructuring of the Energy business has been represented above all by the strengthening of synergies between ELECTRABEL and DISTRIGAZ. Meanwhile, TRACTEBEL has acquired the four GTM service subsidiaries purchased by the Group from VINCI, to create Europe's leading energy-related services business. Development in this sector has been marked by numerous take-overs and acquisitions of shareholdings (EPON, POLANIEC, SIRCAS, CABOT LNG, TRIGEN, etc), as well as by major commercial successes (in Portugal, Mexico, Africa, New Caledonia, etc).

WATER

During 2000, the Water business continued the reorganisation of its sub-

siidiaries and concentrated its activities on research, purchasing, know-how management and communication at the business area level. Its development was marked by the obtaining of significant concessions, including the first BOT contract awarded to a foreign firm in Korea (for the design, construction, financing and technical operation of the installations), as well as a 30-year concession for the supply of one third of the needs of the Casablanca urban area.

WASTE SERVICES

To strengthen its international position, the Waste Services business made acquisitions in Denmark, Great Britain, the Netherlands and Sweden, as well as in Argentina and Australia. Major contracts were won, notably for Salvador de Bahia and Ren Wu. The business also pursued its strategy of winning industrial customers, who presently account for some 45% of turnover. This strategy runs in tandem with the development of waste treatment activities.



TELECOMMUNICATIONS

On 3 May 2000, LYONNAISE CABLE became NOOS® and, under this new brand name, won the contract for the establishment of a cable network in the Paris region which will be the biggest ever undertaken by a single operator. In July, moreover, the business was granted two national radio local loop licences.

The strategy of enhancing service content was implemented through a series of alliances and start-ups: portals for PARIS PREMIERE and M6; the establishment of BAYARD WEB with BAYARD PRESSE; the extension of the TPS range; the taking of a 30% stake in EUROP@WEB; and the acquisition of various shareholdings by NET INVEST.

CONTRIBUTION TO:

	RESTRICTED CONSOLIDATION		CONSOLIDATION (TRANSITIVE)	
	Mio EUR	EUR/share	Mio EUR	EUR/share
2000 operating profit.....	-	-	4.9	0.24
Estimated value on 31.12.2000	-	-	305.5	15.28

KEY CONSOLIDATED FIGURES (EUR MILLION)

	1998	1999	2000
Equity capital (before distribution).....	8,931	11,270	13,134
Turnover.....	31,360	31,570	34,617
Net result (Group share)	1,005	1,452	1,919
Net result/share (EUR)	7.41	9.46	10.03
Dividend/share (EUR)	2.70	3.00	3.30

IMERYS, one of the world's top mineral processors, is a leading figure in each of its four branches of activity: Pigments and Additives, Building Materials, Refractories and Abrasives, and Ceramics and Specialities.

IMERYS

www.imerys.com

In an economic climate which remained generally promising despite the slow-down in the US at the end of the year, the Group maintained its policy of growth, both internal and – through strategic acquisitions in each of its branches of activity – external. In the year 2000, IMERYS achieved total sales of EUR 2,804.7 million, as against EUR 2,614.9 million in 1999 (+7.3%). Sales from Minerals Processing – which constitutes the Group's new consolidation perimeter, following the disposal of its Metalworking activities at the end of 1999, was up 37.9% (+6.4% at constant exchange rates and consolidation perimeter).

With the economy moving favourably at the beginning of the year and despite the slight slow-down in the US during the fourth quarter, the Pigments & Additives activity saw turnover rise to EUR 1,275 million (+46%). This increase reflects the acquisition of ENGLISH CHINA CLAYS (ECC) and RCC (china clay in Brazil), as well as the external growth operations conducted since the beginning of the financial year 2000 (QUIMBARRA in Brazil, AGS-BMP (carbonates) in France and HONAIK in Malaysia).

With demand exceptionally high during



the first half of the year, following the storm in France at the end of 1999, and sustained activity through the second half, Construction Materials saw sales rise to EUR 605 million (+20%). The economic situation at the beginning of the year was again favourable for Refractories and Abrasives and, despite the slow-down in the US steel industry in the last quarter, turnover rose by 52% to EUR 596 million. Following the broadening of the range of minerals for refractories in the US and South Africa during 1999, the financial year 2000 was marked by the acquisition of TREIBACHER SCHLEIFMITTEL,

the world's leading producer of corundum for abrasives.

Sales by Ceramics and Specialities rose to EUR 341 million (+25%), thanks to the incorporation of the Ceramic activities of ECC over the full year, as well as the contribution of NEW ZEALAND CHINA CLAYS, a company specialising in the production of high purity kaolin. Demand remained strong throughout the year in ceramic paste for tableware, raw materials for floor tiles and sanitaryware, as well as graphite.

The operating result stands at EUR 346.8 million (+ 20.9%), while the net result from operations has increased to EUR 166.7 million (+ 16.6%).

The Group share of net profit, after amortisation of goodwill, stands at EUR 140.4 million. This is primarily a reflection of the Group's continued external growth operations, which amounted to EUR 19.9 million, as against EUR 227 million in 1999. The 1999 results included a charge for the amortisation of acquisition differences of EUR 12.5 million and an exceptional capital gain of EUR 96 million in connection with the disposal of the Group's Metalworking activities, less the book entries relating to the entry of ECC in the consolidation perimeter.

CONTRIBUTION TO:

	RESTRICTED CONSOLIDATION		CONSOLIDATION (TRANSITIVE)	
	Mio EUR	EUR/share	Mio EUR	EUR/share
2000 operating profit.....	-	-	13.8	0.68
Estimated value on 31.12.2000	-	-	189.0	9.45

KEY CONSOLIDATED FIGURES (EUR MILLION)

	1998	1999	2000
Equity capital.....	1,177	1,452	1,508
Turnover	1,869	2,615	2,805
Net result (Group share)	106.2	226.8	140.4
Net operating result/share (EUR)	7.30	8.91	10.42
Dividend/share (EUR)	2.82	3.20	3.60

Other assets held by PARGESA/GBL/ELECTRAFINA include:

TOTALFINAELF

Please refer to page 45.

ORIOR HOLDING

The ORIOR Group, now wholly owned by PARGESA after the success of the takeover offer to the minority shareholders, has disposed of its watchmaking arm in order to focus on the food business through its subsidiary, ORIOR FOOD SA.

ORIOR FOOD SA has a turnover of more than CHF 300 million generated by its three divisions: Cold Meats (salami, ham and salted meats), Fresh Foods (pâtés, terrines, fresh pasta, ready-cooked meals), Poultry and

Organic (poultry-based preparations). The company has strong brands and is a market leader in Switzerland, both in mass marketing and traditional outlets for high-added value fresh foods.

RHODIA

With a presence in 150 countries and around 30,000 employees worldwide, RHODIA is one of the world's leading speciality chemical groups.

RHODIA products and services are used in many different markets – automobiles, health, perfumes, clothing, electronics, cosmetics and the environment. Group sales, which totalled EUR 7.4

billion in 2000, derive from products for which the company is a world leader, such as aspirin, vanillin, agricultural phosphates, polyamide (nylon), rare earths, guar, food industry yeasts and high dispersion silicon. Following the success of the friendly takeover bid for CHIREX in the course of the year 2000, the Group is also positioning itself as a dominant player

in high technology services for the pharmaceuticals industry.

GBL holds a 5.5% stake in RHODIA, which has been listed on the Paris and New York stock exchanges since June 1998. This investment came about mainly in October 1999 within the context of a secondary placing by AVENTIS (formerly RHÔNE-POULENC) of an additional share of the capital of its subsidiary.

LASMO

LASMO is one the UK's leading independent oil and gas exploration and production companies.

At the end of the year 2000, LASMO

was the target of two successive takeover bids: the first, announced by AMERADA HESS CORPORATION at the beginning of November, and the second a counterbid by ENI at

200 pence per share. ELECTRAFINA responded favourably to the latter, contributing its 7.3% stake in LASMO for some EUR 320 million.

TOTALFINAELF, one of the world's leading oil and gas groups and also a major player in the chemicals sector, was created by the merger between PETROFINA, TOTAL and ELF AQUITAINE. Its activities cover every aspect of the oil industry, from Upstream (exploration / production) to Downstream (refining / international trade and distribution) and Chemicals.

TOTALFINAELF

www.totalfinaelf.com



On 9 February 2000, the European Commission gave the green light for the merger between TOTALFINA (itself the result of the public exchange offer launched a few months earlier by TOTAL for PETROFINA) and ELF AQUITAINE. The first results confirm the strong potential synergies arising from

the merger between these groups. In the year 2000, production in the Upstream sector stood at 2.12 million barrels of oil equivalent (boe) per day, an apparent rise of 3%, though when price and perimeter effects are eliminated, the growth rate is 6%. Reserves are estimated at 10.8 billion boe and there was an average rate of renewal of 189% during the 1998/2000 period. The operating profit for this sector (excluding non-recurrent items) was up 145% by comparison with a pro forma situation in 1999.

The Downstream sector, which was marked by the rapid implementation of mergers with the aim of becoming the leader in refining (2.4 million bpd in 2000, of which 2.1 million in Europe) and distribution in Europe and Africa, enjoyed the full benefit of sharply higher margins on refining and the rise in the USD, posting a 201% jump in operating profit. With 13 refineries in operation in Europe, the Group's refining divisions were able to accelerate their optimisa-

tion programme, thanks to the rapid synergies achieved through integrated management of neighbouring sites. In consequence, TOTALFINAELF is now the leading distributor in Europe's top six markets (Germany, France, United Kingdom, Italy, Spain and Benelux). During the year 2000, the Chemicals sector, which posted a 37% rise in operating result, concentrated its efforts on the integration of its workforces and activities. A review of its asset portfolio also led to the disposal of certain activities

Overall, the new Group made investments during the year totalling some EUR 8.3 billion (Upstream - 70%, Downstream - 13%, Chemicals - 17%). Compared with a pro forma situation in 1999, turnover was up 53% to EUR 115 billion and net result up 97% to EUR 6.9 billion. The net result (Group share) for the year 2000, excluding non-recurrent items, was up 128% (by comparison with a pro forma situation for 1999) to EUR 7.6 billion.

CONTRIBUTION TO:

	RESTRICTED CONSOLIDATION		CONSOLIDATION (TRANSITIVE)	
	Mio EUR	EUR/share	Mio EUR	EUR/share
2000 Operating profit.....	22.6	1.12	28.2	1.39
Estimated value on 31.12.2000	1,300.9	65.04	1,700.5	85.03

KEY CONSOLIDATED FIGURES (EUR BILLION)

	1998 ⁽¹⁾	1999 ⁽¹⁾	2000
Equity capital	25.28	27.67	32.40
Turnover	61.81	75.04	114.56
Net operating profit (Group share)	2.70	3.35	7.64
Dividend/share ⁽²⁾ (EUR)	2.0	2.35	3.30

(1) pro forma - (2) Total in 98 and Totalfina in 99

FOMENTO DE CONSTRUCCIONES Y CONTRATAS is a Spanish industrial group which is active in the sectors of public services, construction and cement and which has diversified into telecommunications and new technologies.

FOMENTO DE CONSTRUCCIONES Y CONTRATAS

www.fcc.es



Public Services is a broad domain covering Refuse Disposal (collection, sorting and treatment of household waste), Integrated Management of the Water Cycle and a whole range of activities connected with the urban environment,

France, the United Kingdom, Portugal and various countries in Latin America, covering a total population of 42 million. In the field of water management, FCC provides services for a population of 26 million. In the construction sector, FCC has a par-

ticularly strong base in the subsectors of civil engineering and both residential and non-residential building. The works carried out include, on the one hand, motorways and water and marine structures and, on the other, residential buildings, commercial premises and office blocks.

FCC has a majority interest in CEMENTOS PORTLAND S.A., which is Spain's second largest cement group, with a 17% share of the market. In addition, CEMENTOS PORTLAND owns GIANT CEMENT, a US cement group.

In the new technologies sector, FCC has a stake in the XFERA consortium. FCC-VIVENDI hold 29.5% of the capital of this group which, in March 2000, won one of the Spanish licences for the 3rd generation of mobile phones (UMTS).

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CONTRIBUTION TO:

	RESTRICTED CONSOLIDATION		CONSOLIDATION (TRANSITIVE)	
	Mio EUR	EUR/share	Mio EUR	EUR/share
2000 operating profit	0.7	0.03	0.7	0.03
Estimated value on 31.12.2000	242.7	12.14	242.7	12.14

KEY CONSOLIDATED FIGURES (EUR MILLION)

	1998	1999	2000
Equity capital	869	1,027	1,202
Turnover	3,303	3,829	4,468
Net result (Group share)	99.5	177.2	215.6
Gross dividend/share (EUR)	0.165	0.288	n.a.